

Advertising Specialty Institute®

"Understanding The Lifetime Value of Your Client®"

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Introduction & Takeaways for Today



- Understand the LTV Formula
- How this metric aids in better marketing
- How it ties back to classification & vertical markets
- Establishing a sound client base
- Increasing profitability above the norm
- Streamlining your time management
- Building a lean, exciting business



EVERY STEP OF THE WAY™

Explanation of a Client's Lifetime Value

What is a Client's Lifetime Value

"The Lifetime Value of a Client is a statistical formulation of either historic or predictive data."

** Simplified Definition:

"A Customers Lifetime Value represents a customer's value to a company over a period of time."

** Reference: Exponea.com

Studies Show

"6X\$ more costly to acquire, than to retain a client"



Mark Hunter The Sales Hunter Podcast

"The lifetime value of a customer is not just the business can do with them over a lifetime, but ALSO, who they can introduce you to!"

Two Types of CLV



Historic

What you currently know about your clients, data you can analyze.

Predictive

Numbers you can project, based on relevant data and experience.





Historic It's ALL In The Numbers...

															\Rightarrow
				2016				-	T	2017					
Customer Code	Customer Name	Vertical Market	Class	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %
		Accounting		529.50	176.50	3	120.90	40.30	22.83%	945.65	315.22	3	330.11	110.04	34.91%
		Accounting		0.00	0.00	0	0.00	0.00	0.00%	514.24	514.24	1	209.64	209.64	40.77%
	Total Accounting			529.50	176.50	3	120.90	40.30	22.83%	1,459.89	364.97	4	539.75	134.94	36.97%
				2016						2017					
Customer Code	Customer Name	Vertical Market	Class	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %
		Automotive		703.99	703.99	1	260.71	260.71	37.03%	0.00	0.00	0	0.00	0.00	0.00%
	Total Automotive			703.99	703.99	1	260.71	260.71	37.03%	0.00	0.00	0	0.00	0.00	0.00%
Customer Code	Customer Name	Vertical Market	Class	YTD Sales	Avg. Order Size	# Orders	16 Profit	Avg. Profit Per Order	Avg. Gross Profit %	YTD Sales	Avg. Order Size	# Orders	17 Profit	Avg. Profit Per Order	Avg. Gross Profit %
		Banking and F		55.316.76	1.843.89	30	18.828.15	627.61	34.04%	2,790,48	232.54	12	834.08	69.51	29.89%
		Banking and F		2,688.61	336.08	8	841.79	105.22	31.31%	1,258.84	419.61	3	199.66	66.55	15.86%
	Total Banking and Finance			58,005.37	1,526.46	38	19,669.94	517.63	33.91%	4,049.32	269.95	15	1,033.74	68.92	25.53%
				2016						2017					
Customer Code	Customer Name	Vertical Market	Class	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %	YTD Sales	Avg. Order Size	# Orders	Profit	Avg. Profit Per Order	Avg. Gross Profit %
		Construction		1,428.90	1,428.90	1	586.30		41.03%	0.00			0.00		0.00%
		Construction		297.40	297.40	1	74.40	74.40	25.02%	0.00	0.00	0	0.00	0.00	0.00%
	Total Construction			1,726.30	863.15	2	660.70	330.35	38.27%	0.00	0.00	0	0.00	0.00	0.00%

You can look at a projected sales and profitability number

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Predictive Marketing

Original Understanding

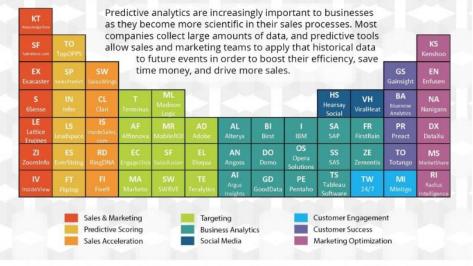
- Know the size & scope of clients
- Anticipate behavioral similarities
- Targeted and strategic
- Tailored direct to client content
- Analyze data frequently
- Manage engagement
- Scale for better efficiency

New Program Developed and Results

"Scalability is Imperative in Marketing"

The Periodic Table of Predictive Analytics

An overview of top predictive tools for B2B organizations



KnowledgeTree uses Data Science to predict winning content that boosts sales productivity, equip reps with best practice tools that accelerate sales, and determine what content most effectively advances deals. Learn more!





Predictive Marketing

Original Understanding

Know <u>all</u> client information

Goal: Increase Membership

• Spend: \$5,000.00

• Targeting: 5,000 residents

Deliverable: letter & brochure

Outcome: 100 leads / 2 new members

New Program Developed and Results

"Scalability is Imperative in Marketing"





Why is a CLTV Important to Your Business



- 24 Hours, that's it.
- Work with the right clients and industries
- Prospecting to the right clients and industries
- Long-term financial affects
- Focus and target relevant marketing
- Determine your client acquisition costs
- Make overall better decisions

Critical KPI's to Uncover the CLTV



KPI – Key Performance Indicators

- (AOV) Average Order Value
- (F) Purchase Frequency
- (GM) Gross Margin
- (CR) Churn Rate
- (CAC) Cost Acquisition Cost

Classification Levels Evaluating Clients and Prospects

- A class act
- **B** above average
- C middle tier
- D lower tier
- E baseline
- **F** FAIL / Dump



Various Criteria

- ✓ Sales Volume
- ✓ Profitability
- ✓ Opportunity to Grow
- ✓ Relationship
 - ✓ Open
 - ✓ Communicates
 - ✓ Disposition
- ✓ Collectability A/R
- ✓ Refers



Lesson from my Dentist

"Ignore Your

Teeth, and
They'll Go Away!"

"Ignore Your Clients And They Too, Will Go Away!"

Average Order Value KPI's

KPI – Key Performance Indicator

"Average Order Value"



Methods to Improve the AOV

Suggestive Selling

Packaging ~ Kitting ~ Fulfillment
Company Stores ~ Print Management ~ Programs ~ Awards ~ Accessorizing

This can be done by client or a vertical market



Purchase Frequency KPI's

KPI - Key Performance Indicator

"Purchase Frequency"

"Number of Orders Placed by a Client over a Period of Time"

Methods to Improve the P.F.

Deep Dive Reporting

Pull reports on prior years purchases ~ Send reminders Prototypes ~ Virtual Samples ~ Spec Samples ~ Over-run Samples

This can be done by client or a vertical market



Gross Profit Margin KPI

KPI – Key Performance Indicator



Methods to Improve the GPM

Look At Value Added Services

Stop looking a promotion codes ~ Know your Value Look at Accessorizing ~ Packaging ~ Kitting & Fulfillment

This can be done by client or a vertical market



Churn Rate KPI

KPI – Key Performance Indicator

"Length of time a client stays active with your company"

"Turnover Rate"



Methods to Improve the CR Deep Dive Reporting

Pull reports on prior years purchases ~ Send reminders Prototypes ~ Virtual Samples ~ Spec Samples Over-run Samples – Enhance the client experience Stay engaged, regularly and consistently



Determining the CAC

KPI – Key Performance Indicator

"The cost of getting a client to buy your goods and/or services"

Client Acquisition Cost

CUSTOMER ACQUISITION



Methods to Improve the CAC

Monitor ALL Marketing Activities

Manage your marketing efforts – Know the costs – Track expenditures

Don't forget you include your time – Focus on high-spend/profit accounts

Scale your marketing processes, Stop starting from scratch

KEY HERE is to Reduce These COSTS



Creating Relevant Marketing that Sticks



- Post Cards
- Pop-Up Cards
- White Papers
- BLOGS & VLOGS
- Dimensional Mailings







Ways To Improve CLTV



Invest in a "Customer Experience"

Interactive Website, Relevant Social Media Engagement
 Client Portal, Surveys, Market Regularly, engage with Video

Start a Loyalty Program

- Be Mindful of Transparency, Ask the Question, Company Store with Premium Products and Reward Codes
- Recognize & Reward
 - Free Shipping or Art, Client of the Month, Donation In-Kind
- Close the Loop
 - Be Proactive, Survey, Active Listening my Experience with Roger Clarke

Studies Show

"6X more costly to acquire, than to retain a client"



Real Life Example Predictive

"PICA Marketing Group"
Marketing Diner Show

Original Understanding

- Clients NEED connectivity
- Leverage technology & community
- Keeping it simplistic
- 78 <u>existing clients</u>, 78 attendees
- 5 vendors, 6 presentations
- \$275,000.00 in new business

New Program Developed and Results

"Creativity & Quality Engagement, made the difference"



Real Life Example

Predictive

"The Imprint Source, Inc."

Original Understanding

Goal: Reactivate Dormant Accounts

Spend: XXX

Targeting: 76 - A/B level clients

• Deliverable: Box & puzzle

Outcome:

40% reactivation

New Program Developed and Results

"Identify top tier only"





Summary



- Develop a Strategy to Include
 - Have a balanced sales portfolio
 - Classification
 - Segmentation
 - Understand your CLTV
- Review your numbers regularly
- Create a balanced marketing strategy
- Make sure everything is consistent

Questions and Comments





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- 30 Seconds to Greatness Blog &
- 30 Seconds to Greatness PODCAST

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What Questions Can I Answer Today?





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